

Contact Officer: Jenny Bryce-Chan

**KIRKLEES COUNCIL**

**HEALTH AND WELLBEING BOARD**

**Thursday 21st November 2019**

Present: Councillor Viv Kendrick (Chair)  
Councillor Musarrat Khan  
Councillor Kath Pinnock  
Councillor Mark Thompson  
Dr David Kelly  
Mel Meggs  
Carol McKenna  
Dr Steve Ollerton  
Richard Parry  
Rachel Spencer-Henshall  
Helen Hunter  
Karen Jackson

In attendance: Tom Brailsford, Service Director, Kirklees Council  
Stewart Horn, Head of Joint Commissioning, Kirklees Council  
Owen Richardson, Intelligence Lead, Kirklees Council  
Helen Bewsher, Intelligence & Impact Strategic Lead, Kirklees Council  
Ruth Devine, Joint Transformation Project Support Manager, NHS Greater Huddersfield CCG/NHS North Kirklees CCG  
Julie Oldroyd, Lead for Transformation NHS Greater Huddersfield CCG/NHS North Kirklees CCG  
Julie Sykes, Chief Superintendent, Kirklees District  
Phil Longworth, Senior Manager Integrated Support  
Jenny Bryce-Chan, Principal Governance Officer

Observers: Councillor Habiban Zaman – Leader Member for the Health and Adults Social Care Scrutiny Panel  
Tim Breedon - South West Yorkshire NHS Foundation Trust  
Catherine Riley, Calderdale and Huddersfield NHS Foundation Trust  
Matt England, Mid Yorkshire Hospitals NHS Trust  
Diane McKerracher, Locala  
Emily Parry-Harries, Consultant in Public Health

**33 Membership of the Board/Apologies**

Apologies were received from the following Board members: Cllr Carole Pattison and Jacqui Gedman

**34 Minutes of previous meeting**

That the minutes of the meetings of the Board held on 26 September 2019, be approved as a correct record

**35 Interests**

No Interests were declared

**36 Admission of the Public**

That all agenda items be considered in public session

**37 Deputations/Petitions**

The Board received a deputation from Christine Hyde on behalf of Campaign

**38 Joint Strategic Assessment Summary**

Owen Richardson attended the meeting to present the updated Kirklees Joint Strategic Assessment (KJSA) Overview 2019/20, advising that this updated version will replace the previous 2018/19 overview. It summarises the key population health and wellbeing issues and challenges for Kirklees.

The Board was reminded that in May 2016, the Board agreed that the Kirklees Overview would be updated annually and published online following approval from the Board.

The Overview provides a useful context for the more detailed sections of the KJSA by summarising the 'big issues' and 'key challenges' for health and wellbeing using infographic and simple messages. The aim is to continually look for ways to improve the information based on feedback from the steering group.

In summary the Board was informed that:

- It is possible to better understand Kirklees today by looking back at historical data as some of today's health issues may be traced back to the area's industrial roots
- Diversity and changing patterns of ethnicity is important to understand as migration has given Kirklees a varied and diverse population, which may lead to difference and inequalities in outcomes
- Population projection suggests that over 65<sup>+</sup> shows the largest increase and the proportion of the population 85<sup>+</sup> is set to double by the year 2041
- The KJSA is framed around the seven outcomes, which partners across Kirklees have signed up to. Achievement of these outcomes will ensure

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people are starting well, living well and ageing well. A set of high-level indicators have been agreed to help monitor progress against these outcomes

- The latest geographical breakdowns include the 7 Kirklees Places, 16 Community Hubs and the 9 Primary Care Networks
- There are a number of things that are going well in terms of improvements for example, infant mortality rates are falling, under 18 conception rates have dropped significantly and smoking rates in adults have dropped
- Things to watch out for includes type 2 diabetes associated with lifestyle factors including obesity and physical inactivity

The Board was informed that there is still time to provide comment on the draft overview, and any comments should be submitted by 28/11/19.

### RESOLVED

That the updated Joint Strategic Assessment Kirklees Overview for 2019/20 be endorsed.

#### 39 **Current Living in Kirklees (CLiK) Survey 2020**

Helen Bewsher attended the meeting to inform the Board about plans for undertaking a Current Living in Kirklees (CLiK) survey in 2020, and; to seek endorsement and support from the Board for this being undertaken and funded on a Partnership basis.

The Board was informed that CLiK surveys have been undertaken on a regular basis since 2001. The last survey was in 2016 and was jointly run by the NHS and Council and funded by Public Health. The survey provides data that is not available through any other routine data collection processes and provides key information for the Kirklees Joint Strategic Assessment (KJSA) and data wider than just health and social care. It also provides vital indicators for monitoring trends and inequalities; and supports intelligence-led decision making across the Council, CCGs and wider integrated health and social care system.

In addition, place based working across Kirklees partnerships also depends on local intelligence and the survey provides robust intelligence at a district and sub-district level to support place based approaches.

The Board was informed that the rationale for having the CLiK survey is for the robust collection of population indicators for monitoring progress towards shared outcomes across Kirklees communities and places particularly in relation to health, clean and green and economic wellbeing. The central importance of the CLiK survey to local intelligence requires a partnership approach to CLiK 2020. Previous surveys were funded by Public Health however, this is no longer an option and therefore partnership funding is required to commission a research company to undertake CLiK 2020.

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The Board raised questions with regard to the cost of undertaking the survey and was advised that costs could be reduced if a larger proportion of respondents completed the survey online.

The Board commented that the information from the survey is beneficial and would like to see CLiK 2020 being undertaken. It was agreed that Rachel Spencer-Henshall would take forward the option of joint funding to the Kirklees Partnership Executive.

### **RESOLVED**

(a) That the Board supports and endorses a partnership approach to the CLiK 2020 survey

(b) That Rachel Spencer-Henshall takes forward the options of joint funding for the CLiK 2020 survey to the Kirklees Partnership Executive

(c) That the Board supports the commission of the Council's Intelligence & Performance Service to project manage the survey to provide sub-district level intelligence

### **40 Kirklees Children and Young People's Partnership & Plan - new arrangements**

Tom Brailsford provided the Board with an update on the work being undertaken to relaunch the Children and Young People's Partnership and to develop a new Children and Young People's Plan. The Health and Wellbeing Board will have a central role in the governance of this work and, to support the partnership, changes to the Board's Terms of Reference are being proposed.

The Board was informed that the Children and Young People's Partnership was relaunched following a consultation and engagement event held in March 2019, which was attended by 80 participants from a cross section of organisations working with children in Kirklees. The previous partnership arrangement had been paused for the previous 18 months to focus attention and resources on the Improvement Board and its work. The previous partnership operated as a formal committee with closed membership and a traditional committee cycle.

The intention is that the new partnership model will have membership that is open to a wider range of organisations including the third sector. It will not operate as a formal committee and will not have formal decision making responsibilities.

The Board was informed that there is no longer a statutory requirement to produce a Children and Young People's Plan, however there is a consensus that a Plan provides collective focus and clarity about the priorities to be championed and addressed across the partnership. The Partnership has identified and agreed nine priorities that support good outcomes for children and; the partnership will continue to develop new structures to deliver work and improve outcomes in three new priority areas, namely:

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- To tackle child poverty
- To support inclusion and better outcomes for LGBT and young people
- To grow the youth offer – place to go, people to see, things to do

The Board commented that it was important to ensure that there are mechanism for feeding in the voice of young people.

The Board was informed that discussion with the relevant portfolio holders and senior officers within the council has led to the proposals that the Health and Wellbeing Board take on the oversight of this work. The Board agreed to the new arrangements for the Children's Partnership and the amendments to the Health and Wellbeing Board's terms of reference to reflect the new arrangement. The Board agreed that the next step is for the amended terms of reference to progress to full council in January 2020 for ratification.

### **RESOLVED**

That the Board notes the new arrangements for the Children's Partnership and agrees the amendments to the Health and Wellbeing Board terms of reference to enable it to provide governance oversight of the partnership.

#### **41 Future in Mind Transformation Plan Refresh**

Stewart Horn presented the Future in Mind Plan Refresh, advising the Board that there is a requirement to publish a refresh of the plan annually, in October each year and this is the final year of the five year Future in Mind period. The NHS Long Term Plan published early 2019 will shape the direction of services and allocation of resources for the next five years.

The Board was reminded that in 2015, Kirklees developed a 5 year Transformation Plan to improve local Child and Adolescent Mental Health Services (CAMHS) and other services for children, young people and families by 2020. The initial plan included 49 ambitious local priorities which were quality assured by NHS England. Many of the 49 local priorities have progressed well and are now beginning to support expected changes by 2020. The 2017, document reflected systematic changes and the priorities were refined down to 25. The 2019 refresh, further refined the priorities to 23, with a renewed emphasis on young people's voice and the provision of a safe space for young people experiencing mental health crisis.

The Thriving Kirklees Partnership is now well established and is beginning to show real progress in terms of joined up service delivery such as the multi-agency single point of contact for the Child and Adolescent Mental Health Service. There is also a commitment to develop digital and online support for young people where appropriate.

Achievements over the last 12 months include:-

- Successful application to become one of the first Mental Health in Schools Trailblazer sites

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- Received funding to create mental health practitioners that will work in schools
- Introduction of Neurodevelopmental pathway which combines the assessments for Autism Spectrum Condition (ASC) and a range of related conditions to provide a more seamless service for a broader cohort of children
- Reduction in ASC waiting times to 7 months and investment will continue to be made in the assessment pathways to bring the waiting times in line with NICE guidelines of 3 months
- Next 12 months – looking to increase young people’s participation
- Year 9 survey identified issues for LGBT young people
- Looking to increase use of digital and social media

The Board was informed that whilst no national targets are set, the aim is to get the waiting times for mental health and support down to 18 weeks while having conversations that focuses on prevention rather than setting artificial targets.

The Board welcomed the information and asked that a further update be provided in the new year.

### **RESOLVED:**

That the

- a) Future in Mind Transformation Plan Refresh be approved by the Board
- b) Board maintain strategic oversight of the plan

### **42 Kirklees Draft SEND Improvement Plan (For consultation)**

The Board received information highlighting the Kirklees Draft SEND Improvement Plan being developed for the SEND provision and services across Kirklees.

The Board was informed that there are a number of factors to developing the improvement plan. In 2019, the partnership received feedback from a peer review on aspects of the SEND functions in Kirklees. A report was also commissioned to assess the ambitions and plans for children and young people with SEND and high needs in Kirklees. The improvement plans brings together the recommendations from both these sources.

Ten key actions have been identified and are presented to the Board for comment and discussion. The ten draft priority headings are:

- Data baselining and Systems Management
- Governance Arrangements
- Develop a sustainable financial strategy for SEND
- Placements Sufficiency and Capacity
- Joint Commissioning Arrangements (*Initial Prioritisations*)
- Transitions Arrangements
- The Local Offer
- Performance Management and Quality Assurance

- Workforce Development
- Communication and Engagement Strategy

The Board noted the SEND Improvement Plan.

**RESOLVED:**

That the content of the Draft SEND Improvement Plan be noted.

**43 Kirklees Frailty Strategy**

Ruth Devine and Julie Oldroyd, Greater Huddersfield CCG and North Kirklees CCG presented the draft Kirklees Frailty Strategy to the Board for discussion and approval.

The Board was informed that frailty is one of the key priorities in the delivery of the Kirklees Health and Wellbeing Plan, is cited in the Long Term Plan and is a focus for local integration work between Health and Social Care. Across the Kirklees footprint, a joint Health and Social Care draft frailty strategy has been developed in collaboration with a number of partners and stakeholders within the system. The draft strategy is relevant to all age groups and takes a life course approach.

The Kirklees Frailty Strategy builds on the existing North Kirklees Frailty Strategy as a Kirklees wide strategy was needed. The purpose of the strategy is to outline how quality of life and outcomes for the Kirklees population will be improved by the system's stakeholders working together to prevent frailty and improve identification and care of those who are already frail. It has a strong focus on both health and social care elements to support people to live as independently as possible.

The strategy has been split into five key domains which supports delivery of the 7 Kirklees outcomes and the priorities outlined in the health and wellbeing plan:

- Prevention
- Healthy and Safe Environment
- Supportive Networks
- Seamless Integrated Systems
- High Quality, Person Centre and Personalised Care

A Frailty Steering Group is being developed across the Calderdale, Kirklees and Wakefield (CKW) footprint. Across CKW a number of work streams have been developed with a frailty focus aiming to improve the quality of life and outcomes for the local population.

The Board commented that it is important to capture the patient's voice and to speak to people generally including local businesses to raise awareness of the different services in Kirklees that people can be signposted to.

The Board further commented that it is a well written document that links to the outcomes of the Health and Wellbeing Plan.

**RESOLVED:**

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That the Joint Health and Social Care Frailty Strategy be approved by the Board.